THE ECONOMY RESEARCH / RANKING BRIEFING / COLLECTED EDITIONS

The Ranking Briefing

Professional distribution, editorial participation and the published editions

A programme guide and complete archive companion

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About this volume

The Ranking Briefing connects specialist rankings with analysis and professional perspectives. This volume introduces the publication's format, contributors, distribution programme and Industry Perspective offer, then collects every edition visible in its public archive on 12 November 2026. The sixteen editions span 30 October to 9 November and cover eight ranking families. Each edition receives a two-page record: an overview of its selected articles and their relationship, followed by the complete published ranking table. Titles, bylines, issue dates, tier distinctions, profile links and announced next subjects remain attached to the editions in which they appeared. New summaries make the articles easier to survey; linked titles and a numbered source register lead readers to the full publications. The result is both a guide to professional participation and a reference collection of the Briefing's published work.

Table 1. The collection at a glance

Scope	Record
Published editions	16
Ranking families represented	8
Issue dates	30 October - 9 November 2026
Archive observed	12 November 2026
Article placements / distinct linked articles	32 / 28
Displayed ranking entries	480 across sixteen tables; organizations may recur

The collection covers the published archive at the stated cutoff. Issue dates are separate from mailing dates.[1],[27]

Reading routes

Start with the programme guide for the format, audience and participation offer. The eight family sections collect every published edition, with a two-page record for each. The edition register provides direct page references; the contributor index identifies the bylines in the second article position. Linked titles and organization names open the corresponding public pages.

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1 The Ranking Briefing and this collection

The Ranking Briefing places a sector ranking alongside articles that explain the economic, organizational and technological questions around it. Its unit of publication is a particular edition: a defined subject, a selected pair of articles and a comparative list of organizations. This arrangement gives readers several reasons to open an issue. They can examine the organizations in a field, follow an argument about a change affecting that field, or encounter the experience of a practitioner or researcher. The ranking gives the edition its focus; the accompanying articles develop questions that a list of names alone cannot answer.

This book brings together all sixteen issues listed in the public archive on 12 November 2026. The collection spans 30 October to 9 November and contains two editions for each of the eight mailing families: Advisory, Capital, Wealth, Healthcare, Education, Technology, Industrial and Employer. Seven families have editions dated 5 and 9 November; Industrial has editions dated 30 October and 9 November. The family sections that follow preserve the issue identities, selected articles and complete published ranking lists.[1]

A collected edition makes the programme easier to inspect as a publication. A prospective reader can see the range of subjects before choosing a subscription. A contributor can examine the type of work that has appeared and the context in which it was presented. An organization can locate its field and follow the links to the underlying assessment. The collection also reveals continuity across issues: developments in artificial intelligence, learning, capital allocation and industrial capability recur through different sectors, with different practical consequences. The sections below explain the format and its intended use before turning to the editions themselves.

2 How an issue is assembled

An issue begins with its ranking family, publication date and category title. The first article supplies a related analytical starting point. In the Education edition of 9 November, that starting point is the effect of generative AI on learning. A second article then addresses classroom design through Lai Sok Yee's experience at Sunway College KL. Both items link to their full publication pages. The reader encounters an economic or institutional question and a more specific contribution before reaching the ranked institutions.[2]

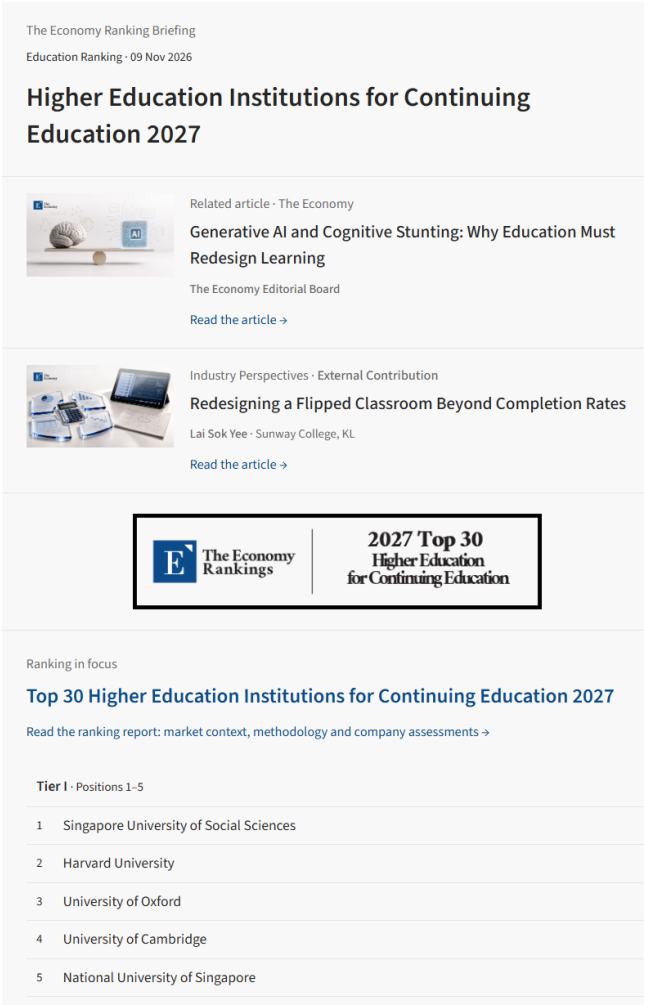
The second article is a defined position within the issue. On the Education page, it carries the heading Industry Perspectives and identifies an external contribution. Its placement comes after the opening analysis and before the ranking banner and list. This is the location used for the publisher's Industry Perspective offer. The position can accommodate a substantive explanation: an account of a difficult decision, a teaching or management practice, a research result, or an argument about how a market is changing. The title, author and affiliation give the reader a basis for deciding whether to continue to the full article.[2],[3]

The ranking section links to the underlying report, where the reader can inspect its context, methodology and organizational assessments. The issue supplies a compact view of the results. In the continuing-education edition, the first tier identifies positions one to five, while the second and third

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tiers are ordered alphabetically. This structure conveys both an ordered leading group and wider tier classifications. The complete lists in this book retain those distinctions so that the presentation has the same comparative meaning as the published edition.[2]

The remaining links make an issue part of a continuing programme. Readers can open the full report, see the next announced subject, request a ranking review, propose a correction to an organizational profile and choose other Briefings. These routes connect reading with further inquiry and participation. They also let a professional audience approach the publication through a specific need: learning more about a sector, checking an entry, contributing evidence or following future editions.[2],[4],[5]



1. Lead analysis

Generative AI and the design of learning establish the issue's opening question.

2. Industry Perspective

Lai Sok Yee's contribution explains a classroom redesign. This is the second article position.

3. Ranking in focus

The Continuing Education ranking follows the two articles and links to the complete report.

A published example

The screenshot is reproduced from the Education issue dated 9 November. The edition's full table appears later in this collection.

Figure 1. The published Education Briefing shows the recurring article-and-ranking arrangement

Screenshot supplied by the publisher; public issue dated 9 November 2026. The second article position is used by the Industry Perspective offer. The historical contribution is an editorial example.[2],[3]

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3 Eight families, connected professional questions

The Advisory editions move from AI and data implementation to digital transformation. Their scope puts the practical deployment of technology beside the organizations that advise on organizational change. Capital examines private-capital market infrastructure and infrastructure or real assets. Wealth considers boutique asset management and independent wealth advice. Taken together, these families allow readers to follow a chain from strategic advice through financing and investment to the institutions managing or advising on private wealth. This is a way to read the collection across professional boundaries, as well as within one specialty.[6],[7],[8]

Healthcare's editions examine clinical research laboratories and AI-enabled diagnostics. Technology's subjects are embedded and edge-computing hardware, followed by advanced sensors and imaging components. The titles identify concrete points where research, software and physical systems meet. Their coexistence in the archive encourages a useful question: which capabilities matter when a new method or technology must work in an actual service, device or production environment? The article selections provide starting points for that inquiry, while the ranking reports define the organizations and assessment boundaries for each category.[9],[10]

Education looks at educational innovation and continuing education. Employer considers property and construction employers, then education and research employers. These editions invite reading about organizational capability from two directions: the institutions that develop knowledge and skills, and the organizations in which people put them to work. Industrial contributes editions on asset integrity and certification or compliance services, placing attention on the systems that keep complex operations functioning and accountable.[11],[12],[13]

These connections are an interpretation of the collected subjects, not a common numerical scale across sectors. Each edition has its own category and relevant comparison group. The general ranking methodology describes assessment within sector boundaries, supported by public corporate, regulatory and market information. A reader should therefore begin with the category's purpose and criteria, then consider what the accompanying analysis contributes to understanding that field.[14]

4 People and work in the second article

The archive includes named external contributors whose work gives the second position a concrete editorial character. In Education on 9 November, Lai Sok Yee, Senior Lecturer and Blended Learning Coordinator at Sunway College KL, addresses the design of a flipped classroom. The earlier Education issue, dated 5 November, features Howie Chang, co-founder and CEO of Forward College, on learning with technology. Their contributions bring classroom practice and the development of an educational organization into issues concerned with institutional capability.[2],[15],[16],[17]

The two Wealth editions provide a different pair of perspectives. Oleg Khusaenov, founder and CEO of Zubr Capital, appears in the 9 November issue with an argument about the scale of Europe's AI investment. Philip van den Berge, founder and CEO of Intrinsiqq, appears on 5 November with an examination of how free cash flow is defined. One contribution concerns the financing environment

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for technology; the other concerns a concept used in valuation. Both show how an edition can carry material relevant to professional judgment beyond the immediate ranking category.[18],[19],[20],[21]

These are published editorial examples. The record identifies their authors, affiliations, articles and issue positions without attributing a paid placement to them. The archive also contains internally authored work in the same position. For example, the Capital edition of 9 November attributes its North Atlantic security and infrastructure analysis to The Economy Editorial Board. The byline remains the appropriate guide to authorship and institutional affiliation.[2],[16],[18],[20],[22]

Researchers and practitioners can approach the publication with an article or a proposal. The submission route asks for the text, supporting sources, affiliation and a short author biography, together with confirmation that the submitter is entitled to provide the work. That process gives an editor material to assess the argument and its foundation. For a prospective contributor, the most useful preparation is a clear question, a defensible account of the evidence and an explanation of what the intended professional reader can learn.[23]

5 Professional distribution and programme growth

The eight mailing families give the distribution programme its subject structure. A reader can select the families relevant to their work through the newsletter registration page, then confirm those preferences by email. Registration does not require an account. The public archive provides a complementary route: an edition remains available to inspect, revisit and share after its mailing. Together, those routes allow a professional reader to follow a continuing subject while retaining access to individual issues.[5]

In the publisher’s update of 12 November 2026, the current email list contains more than 10,000 contacts and continues to grow. A base of 20,000+ contacts is the planned expansion target. The wider ranking portfolio comprises fifteen families: ten with published rankings and five forthcoming. Eight already have mailing editions. MBA and Law are published ranking families whose Briefings are not yet active; Lifestyle, Finance, Travel, Property and Energy are forthcoming. The programme’s present scope and next stage can therefore be understood separately.[24],[25],[26]

The recorded campaign batch of 10 November contains eight sends with a combined total of 10,667. That is evidence of distribution activity across the eight families on a particular date. An address can appear in more than one campaign, so this total describes sends across editions. It has a different purpose from the publisher’s later account of the growing contact list. The issue dates in the archive describe the publications themselves: eight editions are dated 9 November, while the supplied campaign record is dated 10 November.[1],[27]

Professional relevance begins with this subject selection. A contribution on classroom practice has an evident place in Education; an argument about investment scale can speak to Wealth or Capital; research on implementation can fit Advisory or Technology. This relationship between content and edition is part of the product’s value. Specific proposals should identify the intended family, the question the article will address and the distribution scope agreed for that edition. The continuing expansion of the programme creates additional settings for such work.[3],[24]

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Table 2. Distribution programme: current position and planned growth

Measure	Figure	Basis
Current email contacts	10,000+	Publisher-reported; list growing
Email-contact expansion target	20,000+	Planned next stage
Ranking families in the programme	15	10 published; 5 forthcoming
Families already mailing	8	Two public editions per family
10 November campaign batch	10,667	Sends across eight campaigns; recipients can overlap

Current programme figures reflect the publisher update of 12 November. The larger contact figure is an expansion target.[24],[27]

6 Industry Perspective and editorial participation

Industry Perspective is the publisher's defined commercial participation format: a full article published by The Economy, accompanied by a feature in the second article position of a relevant Ranking Briefing. The offer includes a sponsored interview, a bylined contribution or a research feature. The stated rule is one commercial feature per issue, with editorial review and clear sponsorship identification. The public archive shows the setting in which the material appears; the individual proposal specifies the subject, preparation, publication and distribution to be agreed.[3],[28]

Each format should begin with something the reader can use. An interview can explain a decision and the conditions that shaped it. A bylined contribution can develop a practitioner's argument through experience and evidence. A research feature can state a question, describe the method and explain the significance of a finding. An organization gains a more substantial public account of its thinking when the article answers a real question. The finished publication also supplies a link that can be used in later professional discussion.

Suitable external contributions can enter through the editorial submission route, while promotional interviews and company-led features can be commissioned commercially under the publisher's stated policy. In both cases, the author's affiliation and the basis of the contribution matter to the reader. The published Briefing pages state that sponsorship is disclosed separately. Editorial participation and commercial participation should therefore be described accurately when an article is introduced and when examples are presented to prospective contributors.[2],[23],[29]

Ranking judgments follow their own published methodology. The Economy's methodology states that inclusion and placement are determined independently of advertising, sponsorship and licensing arrangements. A contribution can add to the discussion around a sector while the comparative assessment retains its separate process. Organizations also have a route to submit factual evidence for a ranking review. These distinctions give each form of participation a defined purpose: an article explains an argument or experience, a review request supplies evidence about an assessment, and a ranking records the editorial determination for its category.[4],[14]

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7 Using the complete archive

The edition records are grouped by family so that a reader can follow a subject across its two published issues. Each record identifies the issue date, category, opening analysis, second article, named authors or institutional bylines, and the organizations in the published ranking. Source links lead back to the archived edition, the full articles and the underlying ranking report. The arrangement permits both a quick survey of the programme and closer examination of an individual issue.

Begin with the category title and publication date. Several editions published in 2026 carry 2027 in their ranking designation; the designation belongs to the assessment category and cycle, while the issue date identifies the Briefing's publication. Next, read the selected articles as the editorial context chosen for that edition. Their subjects may illuminate a wider economic question rather than describe every organization in the list. The relationship becomes clearer when the article's argument and the ranking's assessment purpose are read together.[1],[2]

When reading the tables, retain the distinction between a numbered position and membership in an alphabetically presented tier. The continuing-education issue, for example, numbers its leading five institutions and lists the other two tiers alphabetically. A dash in those later tiers does not introduce an additional rank number. Use the full ranking report to understand the category boundaries, criteria and commentary behind the table; use the review and correction links when a specific statement requires evidence or amendment.[2],[4],[14]

This volume records the public archive as it stood on 12 November 2026. Publication dates remain attached to the editions they identify, while source links let readers consult the current online versions. Issue pages can provide a separate source-validation time, making later checking visible. Future editions will extend the existing series as the programme develops. The archive gives the Briefing a continuing public record; subscription preferences let readers choose the parts relevant to their work.[2],[5],[24]

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8 Advisory Ranking

EDITION 01 / 5 NOVEMBER 2026

AI & Data Implementation Advisory 2026[30]

Lead analysis

Jevons Paradox and AI Adoption: Why Comparative Advantage Matters More Than Exposure[31]

The Economy Editorial Board | Displayed article date: 1 September 2026

The analysis distinguishes technical exposure to AI from an economic reason to adopt it. It considers comparative costs, integration and oversight, then connects productivity improvements with changes in demand. The central argument is that lower production costs can expand activity, making employment effects depend on commercial conditions rather than technical capability alone.

Second article

[AI and Tax] Taxing AI Profits in Europe: Follow the Rent, Not the Tool[32]

Keith Lee · Swiss Institute of Artificial Intelligence | Displayed article date: 19 July 2026

This public adaptation of Keith Lee's research examines how AI could shift income away from labour and weaken a tax base reliant on payroll. It argues for attention to mobile profits, economic rents and market-based value, while distinguishing those tax questions from a general levy on the use of AI technology.

Reading the pairing

The two articles approach AI implementation from opposite ends of the economic process. The opening analysis asks when adoption makes commercial sense inside a firm. Keith Lee's research adaptation then asks how the resulting income should enter a public tax system when value shifts between labour, capital and mobile profits. Read together, they provide a way to connect an implementation decision with its wider consequences. An advisory practice has to understand the costs of changing a workflow, but it also operates within institutions that influence investment and the distribution of returns. The ranking supplies a group of firms associated with AI and data implementation; the editorial pairing supplies questions about how that work creates value and where the value is retained.

Announced next Top 30 Digital Transformation Advisory 2026

Open the published Briefing | Open the full ranking report

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ADVISORY / 5 NOVEMBER 2026

Top 30 AI & Data Implementation Advisory 2026

Complete table from the published Briefing. Only Tier I carries numbered positions.[30]

Tier I · Positions 1-5

1 Palantir Technologies
2 Databricks
3 Fractal
4 Quantiphi
5 Tredence

Tier II · Alphabetical order

- Adastra
- Artefact
- Blend360
- DataArt
- LatentView Analytics
- Lingaro Group
- Sigmoid
- Slalom
- Tiger Analytics
- ZS Associates - AI & Analytics

Tier III · Alphabetical order

- Addepto
- Aimpoint Digital
- Celebal Technologies
- Ekimetrics
- Further
- Indicium AI
- Lovelytics
- Mu Sigma
- phData
- Provectus
- Softcrylic
- Unit8
- Wavicle Data Solutions
- XenonStack
- Xomnia

Names and order follow the archived edition observed on 12 November 2026. Organization names link to the profiles supplied by that edition. Read the full ranking report.

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Advisory Ranking

EDITION 02 / 9 NOVEMBER 2026

Digital Transformation Advisory 2026[33]

Lead analysis

Open-Weight Models Put AI Rules Out of the Regulator's Reach[34]

The Economy Editorial Board | Displayed article date: 4 November 2026

The article examines the limits of governing AI through incentives imposed on an identifiable model provider. When downloadable model weights permit independent deployment, responsibility becomes harder to concentrate. It argues for greater attention to enforceable controls over permissions, credentials and operating environments, alongside liability and monitoring where an accountable organization remains identifiable.

Second article

Redesigning a Flipped Classroom Beyond Completion Rates[15]

Lai Sok Yee · Sunway College, KL | Displayed article date: 14 October 2026

Lai Sok Yee examines a flipped mathematics course in which completed preparation did not reliably demonstrate understanding. Her redesign combines shorter videos, fewer exercises and structured peer teaching, using the Community of Inquiry framework to connect preparation with classroom participation. The account explains the changes while acknowledging that stronger evidence of learning outcomes is still needed.

Reading the pairing

This issue places a governance problem beside a practical account of organizational redesign. The lead asks where responsibility can be enforced when a technology moves beyond its original provider; the second article asks whether visible participation demonstrates that a new learning process is working. Their connection lies in implementation. An organization needs to identify what it controls, how people use a system and which observations justify confidence in the result. For a digital-transformation audience, the pairing directs attention toward the arrangements around a tool: permissions, incentives, workflow and evaluation. The accompanying advisory ranking gives that discussion a professional setting, while the two articles supply different scales at which to examine the same question of making change effective.

Announced next Top 30 Enterprise Technology Advisory 2026

Open the published Briefing | Open the full ranking report

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ADVISORY / 9 NOVEMBER 2026

Top 30 Digital Transformation Advisory 2026

Complete table from the published Briefing. Only Tier I carries numbered positions.[33]

Tier I · Positions 1-5

1 Slalom
2 Thoughtworks
3 Globant
4 Publicis Sapient
5 Valtech

Tier II · Alphabetical order

- 10Pearls
- Bounteous
- CI&T
- Ciklum
- Endava
- Grid Dynamics
- Nagarro
- Perficient
- SoftServe
- Xebia

Tier III · Alphabetical order

- Apply Digital
- Avenga
- BIP
- Credera
- DEPT
- Emergn
- Horizontal Digital
- Improving
- Merkle
- Modus Create
- Ness Digital Engineering
- Netguru
- Nortal
- OSF Digital
- TELUS Digital

Names and order follow the archived edition observed on 12 November 2026. Organization names link to the profiles supplied by that edition. Read the full ranking report.

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9 Capital Ranking

EDITION 03 / 5 NOVEMBER 2026

Private Capital Markets Infrastructure 2026[35]

Lead analysis

AI Financing: The Bond Market Lends Cheaply to Infrastructure and Dearly to Implementation[36]

The Economy Editorial Board | Displayed article date: 18 October 2026

The article compares financing conditions for AI infrastructure with those facing business implementation. Its argument centres on collateral: physical assets can retain a resale value that a failed integration project lacks. It treats current borrowing advantages as part of a particular investment phase, with commercial returns ultimately required to support the build-out.

Second article

Europe's Tech Investment Market Is Entering Its Scale-Up Phase[37]

Oleg Khusaenov · Zubr Capital | Displayed article date: 20 October 2026

Oleg Khusaenov examines the concentration of European technology investment in larger financing rounds and more mature businesses. He connects access to growth capital with ownership, international expansion and routes to public markets. The article also considers AI-enabled service businesses, where sustained profitability depends on operating performance as well as the ability to raise funds.

Reading the pairing

This edition connects the financing of technological infrastructure with the institutions that help growing companies obtain capital. The lead considers the difference between lending against assets and financing uncertain implementation. Oleg Khusaenov's contribution then examines the transition from early adoption to larger businesses that need growth funding and access to public markets. The resulting discussion fits a ranking concerned with private-capital infrastructure: the systems supporting investment matter because different forms of risk need different financing arrangements. A reader can move from the economics of a project to the practical mechanisms that support ownership, capital access and expansion. The issue's pairing makes the financial infrastructure surrounding technology part of the investment question itself, alongside the technology being financed.

Announced next Top 30 Infrastructure & Real Assets 2026

Open the published Briefing | Open the full ranking report

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CAPITAL / 5 NOVEMBER 2026

Top 30 Private Capital Markets Infrastructure 2026

Complete table from the published Briefing. Only Tier I carries numbered positions.[35]

Tier I · Positions 1-5

1 iCapital
2 Carta
3 Allvue Systems
4 Juniper Square
5 CAIS

Tier II · Alphabetical order

- Addepar
- Allocate
- BlackRock
- Canoe Intelligence
- Dynamo Software
- FIS
- Forge Global
- Moonfare
- Nasdaq Private Market
- Securitize

Tier III · Alphabetical order

- Allocations
- Alta
- Altvia
- Anduin
- AngelList
- Arch
- Bite Investments
- Chronograph
- Delio
- EquityZen
- Fundwave
- LemonEdge
- Passthrough
- Qapita
- Zanbato

Names and order follow the archived edition observed on 12 November 2026. Organization names link to the profiles supplied by that edition. Read the full ranking report.

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Capital Ranking

EDITION 04 / 9 NOVEMBER 2026

Infrastructure & Real Assets 2026[22]

Lead analysis

AI Financing: The Bond Market Lends Cheaply to Infrastructure and Dearly to Implementation[36]

The Economy Editorial Board | Displayed article date: 18 October 2026

The article compares financing conditions for AI infrastructure with those facing business implementation. Its argument centres on collateral: physical assets can retain a resale value that a failed integration project lacks. It treats current borrowing advantages as part of a particular investment phase, with commercial returns ultimately required to support the build-out.

Second article

[Arctic Maritime Strategy] The Economics of North Atlantic Security: Energy, Infrastructure and Defense Investment[38]

The Economy Editorial Board | Displayed article date: 25 October 2026

This Arctic Maritime Strategy analysis considers the economic protection of North Atlantic gas pipelines and data cables. It compares investment in military platforms with monitoring and repair capability, asking how expenditure relates to existing revenue and potential disruption. The emphasis is on sustaining infrastructure already in use and evaluating the capacity to restore service.

Reading the pairing

Infrastructure appears here in two connected roles: as an asset that can be financed and as a system that must keep functioning. The lead examines why lenders may treat physical AI investment differently from implementation expenditure. The North Atlantic article shifts attention to the protection and repair of energy and communications networks. The pairing encourages an infrastructure investor to examine more than the initial capital project. Reliability, maintenance, access and restoration shape the usefulness of an asset over time, while financing terms reflect expectations about its recoverable value. Placed before the Infrastructure & Real Assets ranking, these arguments offer a framework for thinking about investment across its full life, from construction and financing to operation and resilience.

Announced next Top 30 Structured Credit & Capital Markets 2026

Open the published Briefing | Open the full ranking report

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CAPITAL / 9 NOVEMBER 2026

Top 30 Infrastructure & Real Assets 2026

Complete table from the published Briefing. Only Tier I carries numbered positions.[22]

Tier I · Positions 1-5

1 BlackRock
2 Blackstone
3 Brookfield Asset Management
4 Infranity
5 Macquarie

Tier II · Alphabetical order

- Allianz Global Investors
- Ares Management
- Barings
- BNP Paribas Asset Management Alts
- EIG
- Goldman Sachs Asset Management
- Orion Infrastructure Capital
- Rivage Investment
- Stonepeak
- Vantage Infrastructure

Tier III · Alphabetical order

- Aberdeen Investments
- AllianceBernstein
- Aviva Investors
- Breakwall Capital
- Carlyle
- Copenhagen Infrastructure Partners
- Denham Capital
- DWS
- Fiera Infrastructure Private Debt
- Generate Capital
- I Squared Capital
- IFM Investors
- MEAG
- Schroders Capital
- SUSI Partners

Names and order follow the archived edition observed on 12 November 2026. Organization names link to the profiles supplied by that edition. Read the full ranking report.

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10 Wealth Ranking

EDITION 05 / 5 NOVEMBER 2026

Boutique Asset Managers for Private Wealth 2026[20]

Lead analysis

[Offshore Finance] Not All Tax Havens Are Equal: How Offshore Financial Centres Differ in Transparency, Taxation and Regulation[39]

The Economy Editorial Board | Displayed article date: 28 October 2026

The article compares the different questions asked by offshore-finance lists and assessments. It examines cooperation, taxation, specialization and enforcement across financial centres, arguing that a common tax-haven label masks distinct institutional arrangements. Changes to formal rules are assessed alongside practical supervision and the economic activities each jurisdiction supports for international clients.

Second article

Free Cash Flow Is a Definition Before It Is a Number[21]

Philip van den Berge · Intrinsiqq | Displayed article date: 18 September 2026

Philip van den Berge explains why free cash flow requires examination of its definition before comparison or valuation. He uses supplier-payment timing, acquisition expenditure, lease accounting and stock-based compensation to show how a familiar metric can change meaning. The practical emphasis is on reconciling the figure with the economic costs and obligations being assessed.

Reading the pairing

The two articles share a concern with the meaning of familiar financial labels. The offshore analysis asks what different assessments actually measure when they classify a jurisdiction. Philip van den Berge asks what is included when a company reports free cash flow. Their juxtaposition invites the reader to examine definitions before using a classification or number as a basis for judgment. That habit has a practical place in private-wealth management, where apparently comparable opportunities can rest on different legal arrangements, reporting conventions and economic exposures. The ranking gives the issue its institutional focus, while the articles encourage a more careful reading of the evidence through which investment choices are explained and assessed.

Announced next Top 30 Independent Wealth Advisory Firms 2026

Open the published Briefing | Open the full ranking report

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WEALTH / 5 NOVEMBER 2026

Top 30 Boutique Asset Managers for Private Wealth 2026

Complete table from the published Briefing. Only Tier I carries numbered positions.[20]

Tier I · Positions 1-5

1 Hamilton Lane
2 Partners Group
3 Ardian
4 StepStone Group
5 HarbourVest Partners

Tier II · Alphabetical order

- Adams Street Partners
- Capital Dynamics
- Coller Capital
- Golub Capital
- ICG
- LGT Capital Partners
- Northleaf Capital Partners
- Pantheon
- Pemberton Asset Management
- Tikehau Capital

Tier III · Alphabetical order

- Clipway
- Comvest Partners
- Connection Capital
- Deerpath Capital
- Rothschild & Co
- Hollyport Capital
- Kline Hill Partners
- Moonfare
- Park Square Capital
- Roc Partners
- Rockpool Investments
- Siguler Guff
- Stafford Capital Partners
- Titanbay
- White Oak Global Advisors

Names and order follow the archived edition observed on 12 November 2026. Organization names link to the profiles supplied by that edition. Read the full ranking report.

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Wealth Ranking

EDITION 06 / 9 NOVEMBER 2026

Independent Wealth Advisory Firms 2026[18]

Lead analysis

[Offshore Finance] Is the Cayman Islands Still a Tax Haven? The Changing Economics of Offshore Finance[40]

The Economy Editorial Board | Displayed article date: 28 October 2026

The Cayman analysis separates low taxation, financial secrecy, regulatory cooperation and economic substance. It explains why greater information exchange can coexist with a zero-tax model and continuing demand for fund structures. The discussion places compliance costs and enforcement capacity alongside the jurisdiction's commercial role, showing why a single tax-haven label can obscure different questions.

Second article

Europe Joined the AI Race: The Real Gap Is Scale[19]

Oleg Khusaenov · Zubr Capital | Displayed article date: 23 September 2026

Oleg Khusaenov distinguishes widespread use of AI from the ability to build internationally competitive companies. The article examines financing depth, market fragmentation and the commercial work required to expand. Its investment perspective emphasizes repeat customers, distribution, retention and capital efficiency, connecting technological demand with the conditions needed to sustain business growth.

Reading the pairing

The Wealth issue brings together the architecture of international capital and the operating demands of building a larger business. The Cayman article examines the institutional distinctions hidden inside an offshore-finance label. Oleg Khusaenov's contribution examines the conditions under which technological adoption becomes commercially sustainable expansion. For an independent wealth-advisory audience, the connection is the need to understand what lies beneath an investment narrative. A jurisdiction's reputation does not describe every part of its regulatory setting, and the spread of a technology does not explain a company's ability to grow. The accompanying ranking provides the professional context; the articles encourage scrutiny of both the structures through which capital moves and the businesses expected to generate its returns.

Announced next Top 30 Independent Multi-Family Offices 2026

Open the published Briefing | Open the full ranking report

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WEALTH / 9 NOVEMBER 2026

Top 30 Independent Wealth Advisory Firms 2026

Complete table from the published Briefing. Only Tier I carries numbered positions.[18]

Tier I · Positions 1-5

1 Brown Advisory
2 Corient
3 Cresset
4 Pathstone
5 Summit Trail Advisors

Tier II · Alphabetical order

- Aspiriant
- Baker Street Advisors
- Ballentine Partners
- Beacon Pointe Advisors
- Caprock
- Cerity Partners
- HB Wealth
- Lido Advisors
- MAI Capital Management
- Tolleson Wealth Management

Tier III · Alphabetical order

- Balentine
- Brighton Jones
- Capital Partners
- Cardinal Point Wealth Management
- Evensky
- GenTrust
- Nicola Wealth
- Paradigm Norton
- Perigon Wealth Management
- Plancorp
- Providend
- Savant Wealth Management
- Truepoint Wealth Counsel
- Waldron Private Wealth
- Wescott Financial Advisory Group

Names and order follow the archived edition observed on 12 November 2026. Organization names link to the profiles supplied by that edition. Read the full ranking report.

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11 Healthcare Ranking

EDITION 07 / 5 NOVEMBER 2026

Clinical Trial & Research Laboratories 2026[41]

Lead analysis

Obesity Drugs Fuel a Market Before and After Weight Loss, as Supplements, Body Contouring and Drug Development Evolve[42]

Siobhán Delaney | Displayed article date: 22 October 2026

The report follows the commercial activity developing around obesity medicines, including supplements, protein products and post-weight-loss procedures. It also describes pharmaceutical efforts concerning muscle preservation, maintenance treatment and dosing convenience. The focus is the wider chain of consumer spending, product development and manufacturing that accompanies a growing therapeutic market, rather than one medicine alone.

Second article

"From Drug Development to Production": Global Big Pharma Expands Investment in China, Accelerating Its Rise as a Biotech and Pharmaceutical Powerhouse[43]

Tyler Hansbrough | Displayed article date: 21 October 2026

The report describes pharmaceutical investment in China across research partnerships, drug-delivery technology, manufacturing and supply chains. Eli Lilly provides a central example, alongside other international companies and domestic policy initiatives. The article connects the search for new compounds with production capacity and commercialization, showing how development and industrial investment are becoming more closely linked.

Briefing label: Sponsored Contribution.

Reading the pairing

This edition follows a therapeutic market across two parts of its wider commercial system. The lead describes activity surrounding weight-loss treatment and the development of further products. The second report turns to the research relationships, production facilities and supply chains through which pharmaceutical businesses expand. The Clinical Trial & Research Laboratories ranking then provides a reference point within that development process. Together, the pieces connect demand for treatment with the organizations and capabilities needed to investigate, produce and commercialize it. The editorial pairing is useful for readers looking across the healthcare value chain: changes in one product market can create work for laboratories, manufacturers and service providers with different roles and investment requirements.

Announced next Top 30 AI-Enabled Diagnostics Providers 2026

Open the published Briefing | Open the full ranking report

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HEALTHCARE / 5 NOVEMBER 2026

Top 30 Clinical Trial & Research Laboratories 2026

Complete table from the published Briefing. Only Tier I carries numbered positions.[41]

Tier I · Positions 1-5

1 Labcorp Central Laboratory Services
2 IQVIA Laboratories / Q2 Solutions
3 ICON Central Laboratories
4 Thermo Fisher Scientific / PPD Laboratories
5 Medpace Laboratories

Tier II · Alphabetical order

- ACM Global Laboratories
- Altasciences
- ARUP Laboratories
- BioAgilytix
- Cerba Research
- Charles River Laboratories
- Eurofins BioPharma Services
- Frontage Laboratories
- KCAS Bioanalytical and Biomarker Services
- MLM Medical Labs

Tier III · Alphabetical order

- Alliance Pharma
- BioIVT
- Celerion
- Element Materials Technology Health Sciences
- Intertek Pharmaceutical Services
- LabConnect
- Mayo Clinic Laboratories
- Medpace Reference Laboratories
- Pacific BioLabs
- Precision for Medicine Biomarker Labs
- QPS Holdings
- Resolian
- SGS Health Science
- WuXi AppTec Laboratory Testing
- WuXi AppTec Laboratory Testing Division

Names and order follow the archived edition observed on 12 November 2026. Organization names link to the profiles supplied by that edition. Read the full ranking report.

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Healthcare Ranking

EDITION 08 / 9 NOVEMBER 2026

AI-Enabled Diagnostics Providers 2026[44]

Lead analysis

Why Public Trust in AI Keeps Slipping and What Actually Fixes It[45]

The Economy Editorial Board | Displayed article date: 3 August 2026

The analysis argues that public confidence in AI depends on deployment experience rather than communication alone. It examines unreliable interactions, the difficulty of checking generated answers and changing employment pathways. Its proposed response centres on implementation, verification and practical opportunities for people to develop capabilities, linking trust to the institutions that introduce the technology.

Second article

The Mid-Market Advantage in Healthcare Private Equity[46]

The Economy Markets Editorial Board | Displayed article date: 20 August 2026

The article examines the place of specialist middle-market funds in healthcare private equity. It considers healthcare IT, biopharma services, exits and home infusion as parts of a changing investment landscape. Its argument attributes value creation to sector knowledge, operational improvement and disciplined selection, while treating financing conditions and liquidity as continuing constraints.

Reading the pairing

The opening article treats confidence in AI as something shaped by implementation and everyday experience. The second examines investment in healthcare businesses where specialist knowledge and operating improvement are central to the argument. Their pairing places adoption and organizational capability in the same frame. A new diagnostic technology enters a system of people, processes and financing; its commercial setting cannot be understood solely through the novelty of the tool. The AI-enabled diagnostics ranking gives the issue a defined market focus. The surrounding analysis invites readers to consider the institutions that introduce, support and evaluate technology, and the investment practices that can sustain those institutions as they adapt to changing demand.

Announced next Top 30 Executive Health & Medical Concierge Programs 2026

Open the published Briefing | Open the full ranking report

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HEALTHCARE / 9 NOVEMBER 2026

Top 30 AI-Enabled Diagnostics Providers 2026

Complete table from the published Briefing. Only Tier I carries numbered positions.[44]

Tier I · Positions 1-5

1 Aidoc
2 Viz.ai
3 Tempus AI
4 HeartFlow
5 Lunit

Tier II · Alphabetical order

- Annalise.ai
- Arterys
- Digital Diagnostics
- Freenome
- Gleamer
- Ibex Medical Analytics
- Paige
- PathAI
- Qure.ai
- RapidAI

Tier III · Alphabetical order

- Aidence / DeepHealth
- Aiforia
- Brainomix
- Caption Health
- Cleerly
- DeepHealth
- Eko Health
- Kheiron Medical Technologies
- Koios Medical
- Nucleai
- Optellum
- Perspectum
- Proscia
- ScreenPoint Medical
- Skin Analytics

Names and order follow the archived edition observed on 12 November 2026. Organization names link to the profiles supplied by that edition. Read the full ranking report.

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12 Education Ranking

EDITION 09 / 5 NOVEMBER 2026

Universities for Educational Innovation 2027[16]

Lead analysis

The Training Gap Behind the Rise of SuperHuman Labor[47]

The Economy Editorial Board | Displayed article date: 28 July 2026

The Editorial Board argues that workplace AI adoption is advancing faster than dependable training provision. It treats continuing learning as shared labor-market infrastructure, examining how employers, educators and governments can support practical skills, credible assessment and access. The central concern is whether new productivity opportunities widen or reduce existing inequalities.

Second article

[Howie Chang Series] Shaping the Future of Learning with Technology[17]

Howie Chang · Forward College | Displayed article date: 22 October 2026

Howie Chang examines how AI changes the educational value of delivering information. He argues that institutions should emphasize practical judgment, active learning and assessment of reasoning, with teachers designing and supervising the learning environment. The article considers personalization and wider access while retaining human guidance and safeguards against unproductive dependence.

Reading the pairing

Demand for new skills and the ability to teach those skills are separate institutional challenges. This issue brings them together around the educational-innovation ranking. The first article locates learning within changes at work; the second considers what a learning environment should enable people to do. Read together, they invite university leaders to connect an external need with an internal design choice: which capabilities matter, how a course develops them and how achievement becomes recognizable. That connection gives innovation a practical test beyond purchasing a platform or introducing a new module. The issue offers a way to discuss educational provision as a continuing relationship among learners, teachers and employers, with attention to both access and the quality of the learning experience.

Announced next Top 30 Higher Education Institutions for Continuing Education 2027

Open the published Briefing | Open the full ranking report

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EDUCATION / 5 NOVEMBER 2026

Top 30 Universities for Educational Innovation 2027

Complete table from the published Briefing. Only Tier I carries numbered positions.[16]

Tier I · Positions 1-5

1 Maastricht University
2 Aalborg University
3 Olin College of Engineering
4 Minerva University
5 Tecnológico de Monterrey

Tier II · Alphabetical order

- Arizona State University
- Deakin University
- Georgia Institute of Technology
- Massachusetts Institute of Technology
- McMaster University
- Nanyang Technological University
- National University of Singapore
- The Open University
- University College London
- University of Waterloo

Tier III · Alphabetical order

- Aalto University
- African Leadership University
- Ashesi University
- Eindhoven University of Technology
- Monash University
- Pontificia Universidad Católica de Chile
- The University of Hong Kong
- The University of Queensland
- University of Cape Town
- University of Edinburgh
- University of Melbourne
- University of Northampton
- University of Sydney
- University of Twente
- UNSW Sydney

Names and order follow the archived edition observed on 12 November 2026. Organization names link to the profiles supplied by that edition. Read the full ranking report.

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Education Ranking

EDITION 10 / 9 NOVEMBER 2026

Higher Education Institutions for Continuing Education 2027[2]

Lead analysis

Generative AI and Cognitive Stunting: Why Education Must Redesign Learning[48]

The Economy Research Editorial | Displayed article date: 13 June 2026

The research paper treats concerns about AI weakening students' thinking as a problem of educational design and governance. It distinguishes tools that remove intellectual effort from tools that support learning, arguing for revised assessment, staged skill development and clear institutional rules that preserve learners' independent judgment and protect disadvantaged pupils.

Briefing-card credit: The Economy Editorial Board. Article authorship is shown above.

Second article

Redesigning a Flipped Classroom Beyond Completion Rates[15]

Lai Sok Yee · Sunway College, KL | Displayed article date: 14 October 2026

Lai Sok Yee describes redesigning a business mathematics course after completion records proved an unreliable guide to understanding. Shorter preparation, structured peer teaching and individual checks connect learning activities with their intended outcomes. The account explains a teaching design; comparative evidence of improved student performance remains to be collected.

Reading the pairing

This issue places the quality of learning at the center of continuing education. The research paper supplies an institutional question: which intellectual work should a learner still perform when software can produce a convincing answer? The classroom account brings that question down to the organization of teaching. Read against the continuing-education ranking, the pairing invites institutions to examine how their programs make understanding visible, especially when learners combine independent study with limited time in class. A digital platform, a completed assignment and a certificate each record something different. The useful connection is therefore between curriculum design and trustworthy evidence of capability. Readers can use the two articles to frame questions about assessment, feedback and the responsibilities retained by teachers as learning tools change.

Announced next Top 30 K-12 Tutoring Networks 2027

Open the published Briefing | Open the full ranking report

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EDUCATION / 9 NOVEMBER 2026

Top 30 Higher Education Institutions for Continuing Education 2027

Complete table from the published Briefing. Only Tier I carries numbered positions.[2]

Tier I · Positions 1-5

1 Singapore University of Social Sciences
2 Harvard University
3 University of Oxford
4 University of Cambridge
5 National University of Singapore

Tier II · Alphabetical order

- Columbia University
- McGill University
- New York University
- Singapore Management University
- The Hong Kong Polytechnic University
- The University of Hong Kong
- University of British Columbia
- University of California, Berkeley
- University of California, Los Angeles
- University of Toronto

Tier III · Alphabetical order

- Aalto University
- Stellenbosch University
- University College London
- University of Alberta
- University of Auckland
- University of Calgary
- University of Cape Town
- University of Edinburgh
- University of Helsinki
- University of Melbourne
- University of New South Wales
- University of Sydney
- University of the Witwatersrand
- University of Washington
- Victoria University of Wellington

Names and order follow the archived edition observed on 12 November 2026. Organization names link to the profiles supplied by that edition. Read the full ranking report.

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13 Technology Ranking

EDITION 11 / 5 NOVEMBER 2026

Embedded & Edge Computing Hardware Providers 2027[49]

Lead analysis

Data Centers and Electricity Bills: Who Really Pays?[50]

The Economy Editorial Board | Displayed article date: 3 October 2026

The Editorial Board examines whether expanding data centers increase household electricity bills and how those costs are distributed. It distinguishes several drivers of price changes and discusses research using utility service areas. The argument centers on network investment, tariffs and regulatory choices that determine who pays for large new loads.

Second article

Europe's Tech Investment Market Is Entering Its Scale-Up Phase[37]

Oleg Khusaenov · Zubr Capital | Displayed article date: 20 October 2026

Oleg Khusaenov examines a European technology-financing market increasingly focused on companies ready to expand. He distinguishes headline funding from the availability of growth capital, investor leadership, ownership and exit routes. The article asks whether financing institutions can support larger businesses while giving European companies meaningful choices about their development.

Reading the pairing

The issue approaches computing infrastructure from two directions: the costs created when it operates and the capital required to develop the businesses supplying it. That combination is useful beside an embedded and edge hardware ranking because hardware choices sit within a wider commercial system. Customers need to understand the resources and obligations associated with deployment; providers need financing that supports expansion and sustained delivery. The articles do not settle whether a particular architecture or investment is preferable. They instead suggest a common discipline of asking where costs accumulate, who carries them and whether an organization can support its ambitions at scale. For readers comparing technology providers, those questions extend the discussion from product capability to the conditions under which capability can be maintained.

Announced next Top 30 Advanced Sensor & Imaging Component Providers 2027

Open the published Briefing | Open the full ranking report

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TECHNOLOGY / 5 NOVEMBER 2026

Top 30 Embedded & Edge Computing Hardware Providers 2027

Complete table from the published Briefing. Only Tier I carries numbered positions.[49]

Tier I · Positions 1-5

1 NVIDIA
2 Kontron
3 Advantech
4 congatec
5 Toradex

Tier II · Alphabetical order

- ADLINK
- Axiomtek
- DFI
- Digi International
- Eurotech
- Neousys
- OnLogic
- Raspberry Pi
- SECO
- Variscite

Tier III · Alphabetical order

- AAEON
- Acromag
- Aetina
- Arduino
- Avalue
- Cincoze
- CompuLab
- Diamond Systems
- IEI Integration
- Lantronix
- Portwell
- SolidRun
- TechNexion
- Vecow
- Winmate

Names and order follow the archived edition observed on 12 November 2026. Organization names link to the profiles supplied by that edition. Read the full ranking report.

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Technology Ranking

EDITION 12 / 9 NOVEMBER 2026

Advanced Sensor & Imaging Component Providers 2027[51]

Lead analysis

”Breaking Through the Limits of Process Shrinkage” Advanced Packaging Reshapes the Semiconductor Competitive Landscape as TSMC-Led Backend Ecosystem Reorganization Accelerates[52]

Aoife Brennan | Displayed article date: 10 July 2026

Aoife Brennan reports on advanced packaging becoming a more important source of semiconductor performance as conventional process scaling encounters limits. The article follows investment in chip integration, memory connections and manufacturing capacity, showing how TSMC’s expansion shapes requirements for equipment, materials, substrates and outsourced assembly and testing providers.

Second article

“Riding the AI Demand Boom” TSMC Dominates Global Foundry and Packaging Markets, Accelerates Ecosystem Expansion with Japanese Materials, Components and Equipment Suppliers[53]

Aoife Brennan | Displayed article date: 1 September 2026

Brennan examines how AI-related chip demand reinforces TSMC’s position across foundry and packaging operations. The report connects manufacturing and packaging capabilities with investment, system validation and cooperation with Japanese suppliers. Its focus extends from chip design competition to the production ecosystem needed to deliver increasingly complex semiconductor systems reliably.

Reading the pairing

Two reports by Aoife Brennan place the sensor and imaging ranking within a wider semiconductor production system. Their shared subject is the relationship between advanced components and the manufacturing arrangements that make those components usable at scale. The July report explains why packaging has become a competitive frontier; the September report follows the expansion of a major producer’s supplier ecosystem. For a component-industry reader, the pairing encourages questions about integration, qualification, manufacturing capacity and dependence on complementary suppliers. A component’s commercial role cannot be understood from its specifications alone. The two articles therefore provide context for thinking about how specialized providers fit into larger systems, while the ranking offers a separate view of the named sensor and imaging businesses.

Announced next Top 30 Consumer Computing & Smart Device Manufacturers 2027

Open the published Briefing | Open the full ranking report

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TECHNOLOGY / 9 NOVEMBER 2026

Top 30 Advanced Sensor & Imaging Component Providers 2027

Complete table from the published Briefing. Only Tier I carries numbered positions.[51]

Tier I · Positions 1-5

1 Sony Semiconductor Solutions
2 STMicroelectronics
3 Infineon
4 Analog Devices
5 Texas Instruments

Tier II · Alphabetical order

- Allegro MicroSystems
- ams OSRAM
- Bosch Sensortec
- Hamamatsu Photonics
- Melexis
- OMNIVISION
- onsemi
- Sensirion
- TDK
- Teledyne

Tier III · Alphabetical order

- Coherent
- Excelitas
- Goertek Microelectronics
- Honeywell
- Littelfuse
- Murata
- NVE
- Panasonic Industry
- Renesas
- ROHM
- ScioSense
- Sensata Technologies
- Syntiant
- TE Connectivity
- Vishay

Names and order follow the archived edition observed on 12 November 2026. Organization names link to the profiles supplied by that edition. Read the full ranking report.

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14 Industrial Ranking

EDITION 13 / 30 OCTOBER 2026

Industrial Asset Integrity Service Providers 2027[54]

Lead analysis

Merger Review Misses the Supply Chain Costs of Acquisitions[55]

The Economy Editorial Board | Displayed article date: 29 October 2026

The Editorial Board examines acquisition effects that extend beyond the buyer and target into supplier networks. It brings together evidence on private-equity buyouts with the Nexperia ownership dispute to discuss capacity, pricing pressure and disruption. The argument is that transaction review should consider dependencies and consequences across the wider production system.

Second article

[Howie Chang Series] Shaping the Future of Learning with Technology[17]

Howie Chang · Forward College | Displayed article date: 22 October 2026

Howie Chang examines how AI changes the educational value of delivering information. He argues that institutions should emphasize practical judgment, active learning and assessment of reasoning, with teachers designing and supervising the learning environment. The article considers personalization and wider access while retaining human guidance and safeguards against unproductive dependence.

Reading the pairing

Dependability is shaped by the relationships and capabilities surrounding an asset. This issue pairs an examination of supply-chain consequences with a broader perspective on learning. The first article directs attention outward, toward organizations whose decisions can affect capacity and continuity. The second opens a discussion of how people acquire and demonstrate the judgment needed to work with changing technologies. Beside an asset-integrity ranking, the connection is organizational rather than an engineering case study: resilient operation requires attention to external dependencies and to internal capability. Readers can use the pairing to ask whether a service relationship remains dependable through ownership changes, shifting demands and new tools, and whether the people involved are equipped to recognize problems before those problems become interruptions.

Announced next Top 30 Industrial Certification & Compliance Service Providers 2027

Open the published Briefing | Open the full ranking report

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INDUSTRIAL / 30 OCTOBER 2026

Top 30 Industrial Asset Integrity Service Providers 2027

Complete table from the published Briefing. Only Tier I carries numbered positions.[54]

Tier I · Positions 1-5

1 Oceaneering International
2 MISTRAS Group
3 Acuren
4 DNV
5 Bureau Veritas

Tier II · Alphabetical order

- Applus+
- Baker Hughes
- Bilfinger
- Intertek
- ROSEN Group
- SGS
- SLB
- TEAM
- Wood
- Worley

Tier III · Alphabetical order

- ABS Group
- Aker Solutions
- Asset Integrity Engineering
- Axess Group
- CAN Group
- KAEFER
- LRQA
- Penspen
- RINA
- TÜV NORD
- TÜV Rheinland
- TÜV SÜD
- TWI
- Velosi
- Vysus Group

Names and order follow the archived edition observed on 12 November 2026. Organization names link to the profiles supplied by that edition. Read the full ranking report.

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Industrial Ranking

EDITION 14 / 9 NOVEMBER 2026

Industrial Certification & Compliance Service Providers 2027[56]

Lead analysis

Chinese Innovation Has Outgrown Catch-Up Industrial Policy[57]

The Economy Editorial Board | Displayed article date: 3 November 2026

The Editorial Board challenges a view of Chinese innovation confined to imitation or a few state-backed champions. Drawing on patent research and industrial examples, it examines private firms, universities and public investment. The argument separates research indicators from commercialization and calls for policy that recognizes both expanding capabilities and remaining weaknesses.

Second article

[Arctic Maritime Strategy] Alaska Air Defense After Eareckson: What Two F-16s Proved and What Remains Untested[58]

The Economy Editorial Board | Displayed article date: 3 November 2026

The analysis examines what an F-16 deployment to Alaska's Eareckson Air Station demonstrates about remote air defense. It separates successful deployment and specific infrastructure validation from sustained operational readiness. Supporting aircraft, fuel, sensors and logistics remain central to judging whether an episodic exercise can support a durable defensive posture.

Reading the pairing

The pairing ranges from industrial innovation to military operations, with a common concern about what counts as evidence of capability. One analysis challenges inherited assumptions about the sources of technological progress; the other distinguishes a successful deployment from a durable operating system. Read alongside the certification and compliance ranking, they invite a practical question: what exactly has been demonstrated, and under which conditions? That question matters whenever a broad reputation or a visible achievement stands in for a more detailed assessment. The issue encourages readers to consider dependencies, limits of observation and the difference between a component working once and an organization sustaining performance. Its two analytical settings offer contrasting ways to think about verification and institutional confidence.

Announced next Top 30 Industrial Procurement & Distribution Companies 2027

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INDUSTRIAL / 9 NOVEMBER 2026

Top 30 Industrial Certification & Compliance Service Providers 2027

Complete table from the published Briefing. Only Tier I carries numbered positions.[56]

Tier I · Positions 1-5

1 SGS
2 Bureau Veritas
3 Intertek
4 TÜV SÜD
5 TÜV Rheinland

Tier II · Alphabetical order

- BSI
- CSA Group
- DEKRA
- DNV
- DQS
- Kiwa
- LRQA
- RINA
- TÜV NORD
- UL Solutions

Tier III · Alphabetical order

- AFNOR Certification
- Applus+
- China Quality Certification Centre
- Efectis
- Eurofins Scientific
- IMQ
- Japan Electrical Safety & Environment Technology Laboratories
- Japan Quality Assurance Organization
- LNE
- Nemko
- NSAI
- SIRIM QAS International
- TÜV Austria
- TÜV Thüringen
- VDE Testing and Certification Institute

Names and order follow the archived edition observed on 12 November 2026. Organization names link to the profiles supplied by that edition. Read the full ranking report.

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15 Employer Ranking

EDITION 15 / 5 NOVEMBER 2026

Property & Construction Employers 2027[59]

Lead analysis

How AI Can Change the Economics of Reshoring Manufacturing to Europe[60]

The Economy Editorial Board | Displayed article date: 3 November 2026

The Editorial Board examines whether AI and robotics can improve the economics of European manufacturing amid an ageing workforce. Shipbuilding provides a concrete setting for the discussion. The analysis weighs productivity potential against energy costs, competition from Asian automation, workforce skills and the data infrastructure required to support industrial deployment.

Second article

[Howie Chang Series] AI Democratises Access to Software Creation[61]

Howie Chang · Forward College | Displayed article date: 29 October 2026

Howie Chang examines how generative AI lets people with domain knowledge create software prototypes more directly. The article connects wider participation with the ability to express practical problems, while separating a working demonstration from a dependable production system. Engineering judgment, security and validation remain essential as access to creation expands.

Reading the pairing

This issue places two forms of productive change beside the property and construction employer ranking. One article considers the economics of physical production; the other examines employees' ability to turn practical knowledge into software. Their connection is the organization of expertise. A workplace can gain from automation only when people understand which problem they are trying to solve and how the result will be maintained. For a property or construction audience, the pairing suggests questions about the relationship between operational knowledge, digital tools and the infrastructure supporting them. It broadens a discussion of future work beyond new job titles to the conditions that let staff apply their knowledge effectively, while keeping engineering competence and long-term reliability in view.

Announced next Top 30 Education & Research Employers 2027

Open the published Briefing | Open the full ranking report

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EMPLOYER / 5 NOVEMBER 2026

Top 30 Property & Construction Employers 2027

Complete table from the published Briefing. Only Tier I carries numbered positions.[59]

Tier I · Positions 1-5

1 Camden Property Trust
2 David Weekley Homes
3 Moss Construction Management
4 Taylor Morrison Home Corporation
5 Venterra Realty

Tier II · Alphabetical order

- Cortland
- DPR Construction
- Lennar Corporation
- PCL Construction
- Peldon Rose
- Power Home Remodeling
- Shawmut Design and Construction
- The Beck Group
- Toll Brothers, Inc.
- Tri Pointe Homes, Inc.

Tier III · Alphabetical order

- Action Property Management
- Avenue5
- BH Management Services LLC
- Big-D Companies
- Bozzuto
- Durkan Holdings Ltd
- Hoar/HPM
- KAST Construction Company
- L&Q
- McCarthy & Stone
- Meritage Homes Corporation
- Places for People
- PulteGroup, Inc.
- Southland Industries
- Transwestern

Names and order follow the archived edition observed on 12 November 2026. Organization names link to the profiles supplied by that edition. Read the full ranking report.

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Employer Ranking

EDITION 16 / 9 NOVEMBER 2026

Education & Research Employers 2027[62]

Lead analysis

[AI and the Workforce] "Turning Thousands of Bankers into AI Developers": Mizuho's Transformation Experiment Risks Pushing Job Transitions Ahead of Systems Overhaul[63]

Matthew Reuter | Displayed article date: 16 October 2026

Matthew Reuter reports on Mizuho's effort to retrain staff for AI-assisted development. The article weighs shorter training and employees' business knowledge against the expertise needed to check security, quality and suitability. It argues that redeployment depends on changes to systems and working practices as well as access to coding tools.

Second article

[AI Labor vs. Human Labor] AI Labor Costs Are the New Test of the Automation Economy[64]

Keith Lee · Swiss Institute of Artificial Intelligence | Displayed article date: 30 April 2026

Keith Lee examines AI labor as a production cost extending beyond a software subscription. Compute, integration, supervision and reliability affect whether automating a task is economical. The article argues for evaluating complete operating costs and useful output, rather than assuming technical capability automatically makes AI a cheaper substitute for employees.

Reading the pairing

The lead's banking example opens a question that also matters for education and research employers: how should an institution reorganize work when new tools change what staff can produce? The second article adds an economic test to that organizational question. Access to technology, a newly acquired skill and a financially sustainable operating model are different achievements. Read together, the articles encourage employers to consider how training, supervision and infrastructure fit into the same decision. The ranking gives the issue a sector setting without implying that each listed institution follows the practices discussed. For institutional leaders, the pairing supports a conversation about developing staff capability while measuring the full resources needed to turn promising experiments into dependable work.

Announced next Top 30 Hospitality & Tourism Employers 2027

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EMPLOYER / 9 NOVEMBER 2026

Top 30 Education & Research Employers 2027

Complete table from the published Briefing. Only Tier I carries numbered positions.[62]

Tier I · Positions 1-5

1 Miaplaza, Inc.
2 Physician Assistant Education Association
3 California Institute of Applied Technology
4 Kids Planet Day Nurseries
5 Continued

Tier II · Alphabetical order

- ASCM
- Bright Horizons Family Solutions
- I-CAR
- Jaipuria Institute of Management
- Kaplan North America, LLC.
- Keypath Education
- Lighthouse Learning Group
- NIA Institutions
- Pathways In Education Inc
- Semiconductor Catapult

Tier III · Alphabetical order

- Belvidere Community Unit School District #100
- Exit Planning Institute
- FLAME University
- Illinois Principals Association
- Koenig Solutions Private Limited
- Momentum Life Sciences
- Offshore Renewable Energy Catapult
- Pearl Academy
- Seth Anandram Jaipuria Group of Educational Institutions
- SIP Academy India Private Limited
- Sonoran Desert Institute
- Southerntech
- SurgeU
- The Academy at District
- West Coast University

Names and order follow the archived edition observed on 12 November 2026. Organization names link to the profiles supplied by that edition. Read the full ranking report.

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A Edition register

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B Second-article contributor index

This index groups the bylines displayed in the second article position. It includes external contributors and internal editorial authorship. It records publication appearances rather than sponsorship, endorsement or a count of commercial customers.

Aoife Brennan

"Riding the AI Demand Boom" TSMC Dominates Global Foundry and Packaging Markets, Accelerates Ecosystem Expansion with Japanese Materials, Components and Equipment Suppliers[51]

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Howie Chang · Forward College

[Howie Chang Series] Shaping the Future of Learning with Technology[16]

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C Sources and editorial method

This collection covers every unique issue linked from the public Briefing archive and its eight family filters when checked on 12 November 2026. The homepage and family-filter sets matched: sixteen issues in total, two per family. Each archive surface displayed Page 1 and no further pagination link. The record is therefore complete for the published archive visible at that cutoff. It is not a census of all messages in the mailing platform.[1]

The edition date, article date and source-validation time have different meanings. An edition dated 9 November can be represented in a campaign record dated 10 November. Linked articles can predate their use in a Briefing, and an archive page can display a later validation time. This book preserves those distinctions and describes the public pages as observed at the cutoff, rather than asserting a byte-for-byte reproduction of the original email.[2],[27]

Article summaries and the notes headed Reading the pairing are newly written explanations for this collection. They identify the argument of the linked publication and offer an interpretation of why the two pieces can be read together. They are not quotations from the original email and do not claim to reproduce the editor's private commissioning rationale. The full publications remain accessible through the linked titles and source register.

Ranking entries retain the displayed organization names, tiers and order. Only Tier I carries numbered positions; later tiers retain their alphabetical designations and unnumbered presentation. Names and organizational units have not been consolidated into a unique-firm count. Any unusual ordering or separately named units in a source table remain part of the recorded edition. Organization names link to the profile URLs supplied by the issue where those links are present.

Bylines normally follow the Briefing. Where a Briefing-card credit differs from the linked article's authorship, the article's author is shown and the card credit is identified separately. The structured source record retains both credits, affiliations, publication form and displayed date where available. A generic section label does not establish independent authorship or a commercial transaction. An explicit Sponsored Contribution label is identified where it appears; no undisclosed sponsor or payment is inferred. Historical editorial contributors are not presented as purchasers of the Industry Perspective offer.

The current 10,000+ contact figure is publisher-reported as of 12 November and the list is described as growing. The 20,000+ figure is the planned expansion target. The 10,667 sends belong to the eight-campaign batch of 10 November and may include overlapping recipients. These are different measures; none is presented as a verified count of human readers of one issue.[24],[27]

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Source register

Sources are numbered in order of first use, with repeated links consolidated. Article titles link to their full publications; the issue records also link to the ranking reports and organizational profiles. Public pages were read or checked on 12 November 2026. Publisher updates and private development instructions are identified by source type.

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